

POWER ON[®]

Gender Pay Gap Report 2024



Electricity

Water

Wastewater

Fibre

Heat

Gas

What is meant by gender pay gap?

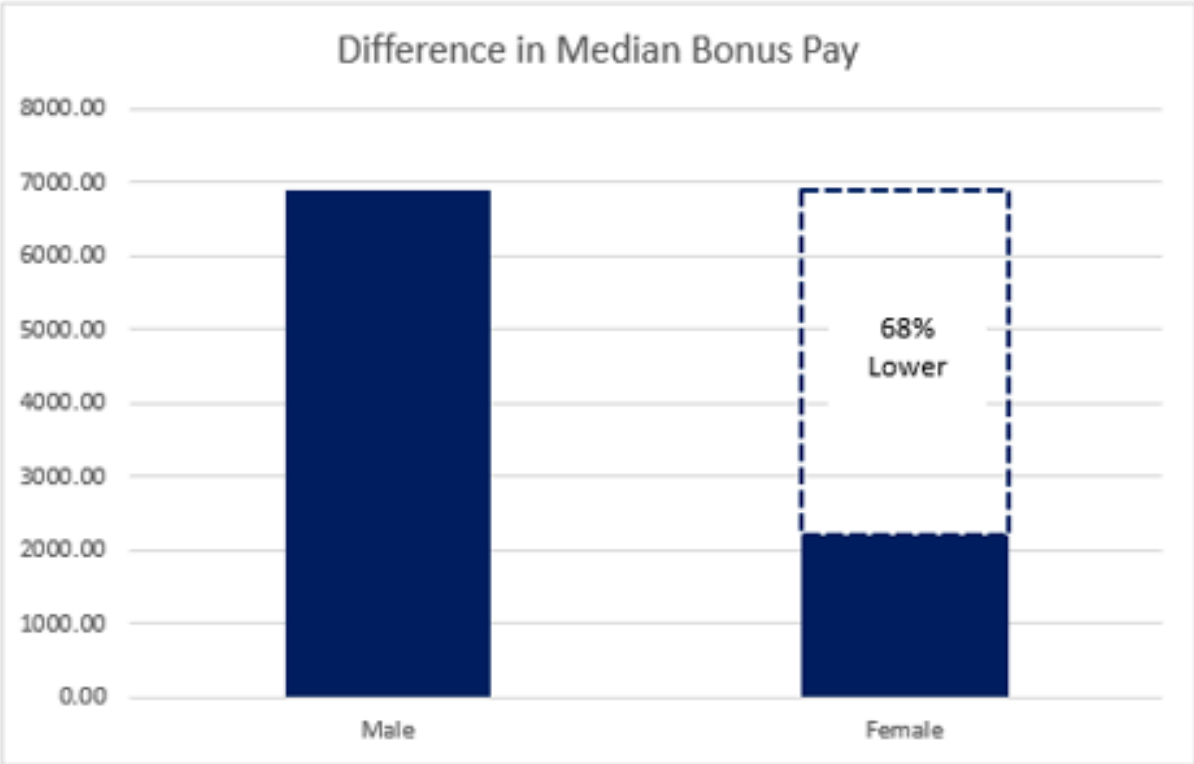
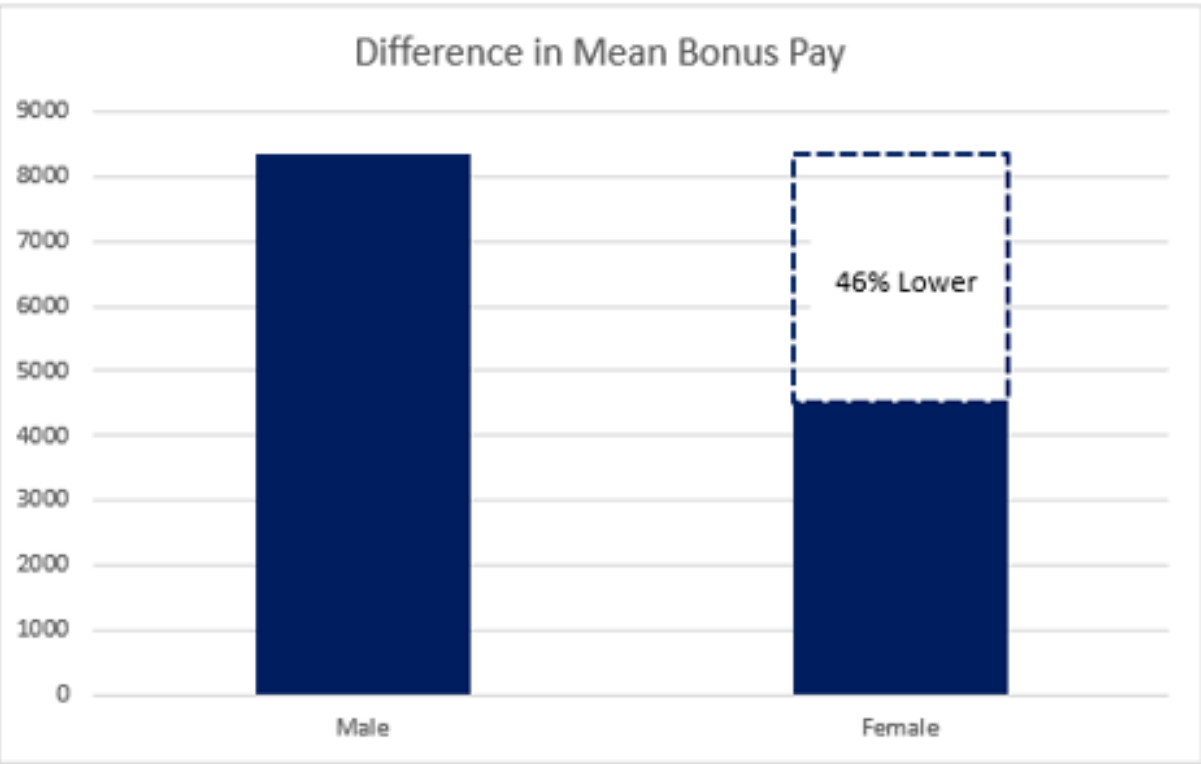
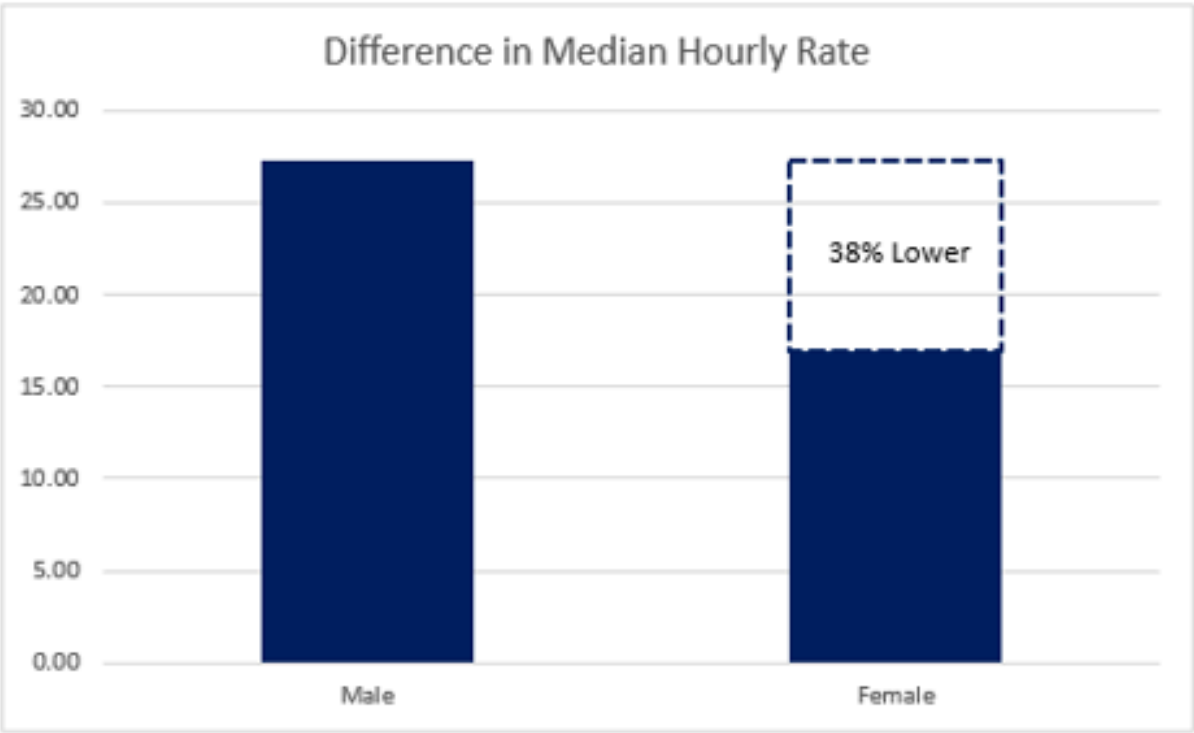
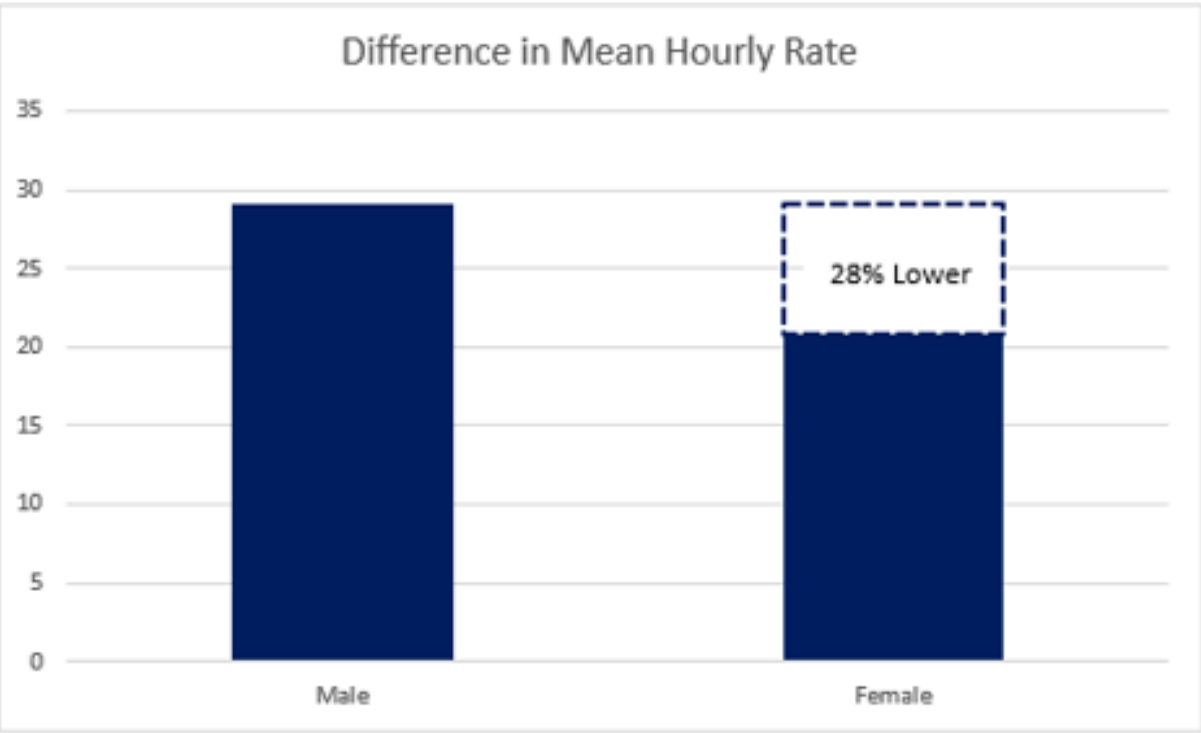
Employers with over 250 employees are required to publish statutory calculations every year showing their pay gap between male and female employees.

The gender pay gap is the difference in the average earnings between men and women, regardless of the roles they perform. Gender pay differs from ‘equal pay’, which looks at pay differences between people carrying out the same or comparable work.

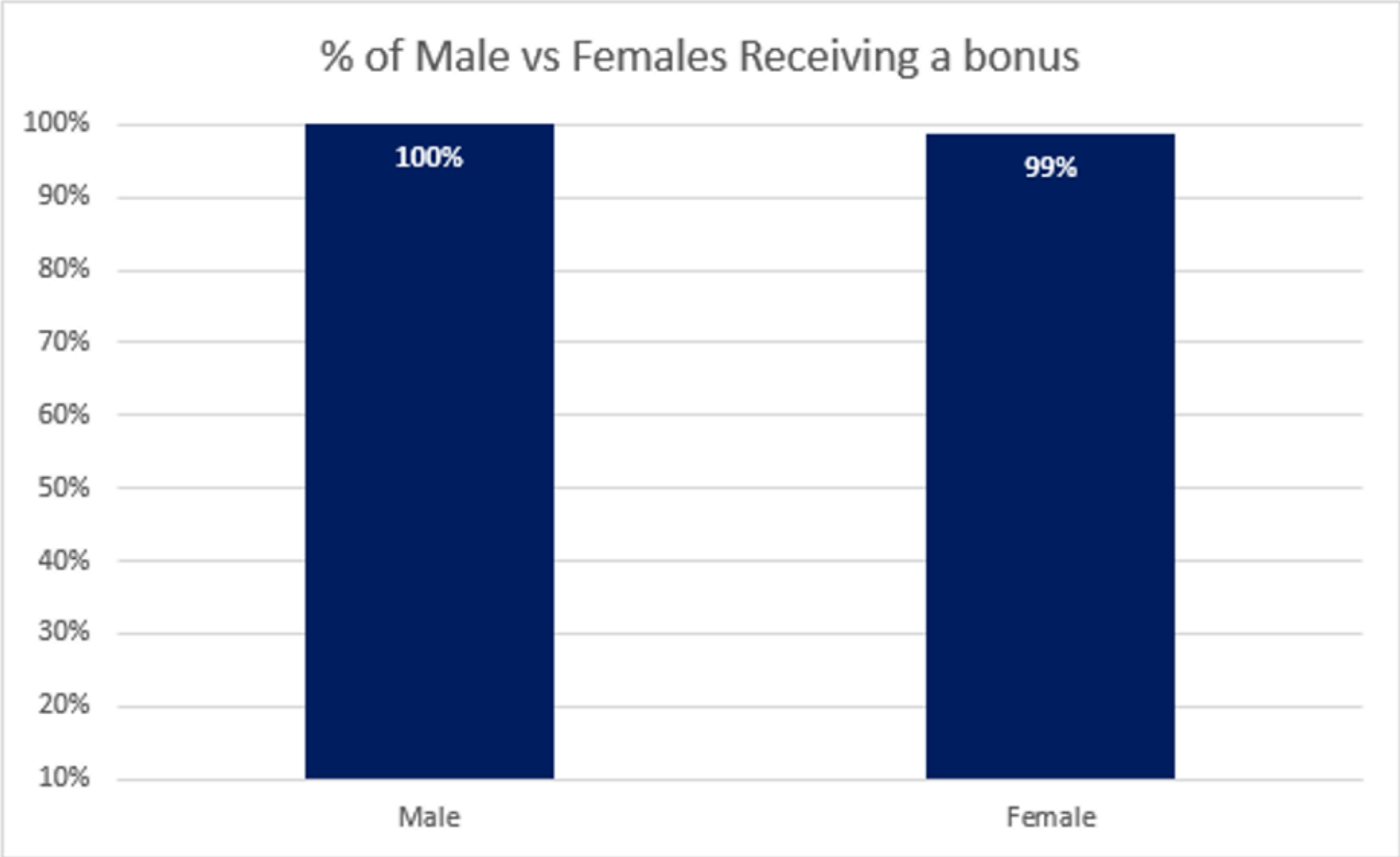
The calculations carried out by the Company are shown in the document below and are based on the snapshot date of 01 April 2024. They have been completed in line with the Government regulations (available through the ACAS website).

How much is our gender pay gap?

The mean and median gender pay and bonus gaps at 01 April 2024 can be seen in the graphs below. Notably, the mean hourly rate fell from 32% in 2023 to 28% in 2024, whilst the median hourly rate similarly fell from 42% in 2023 to 38% in 2024.

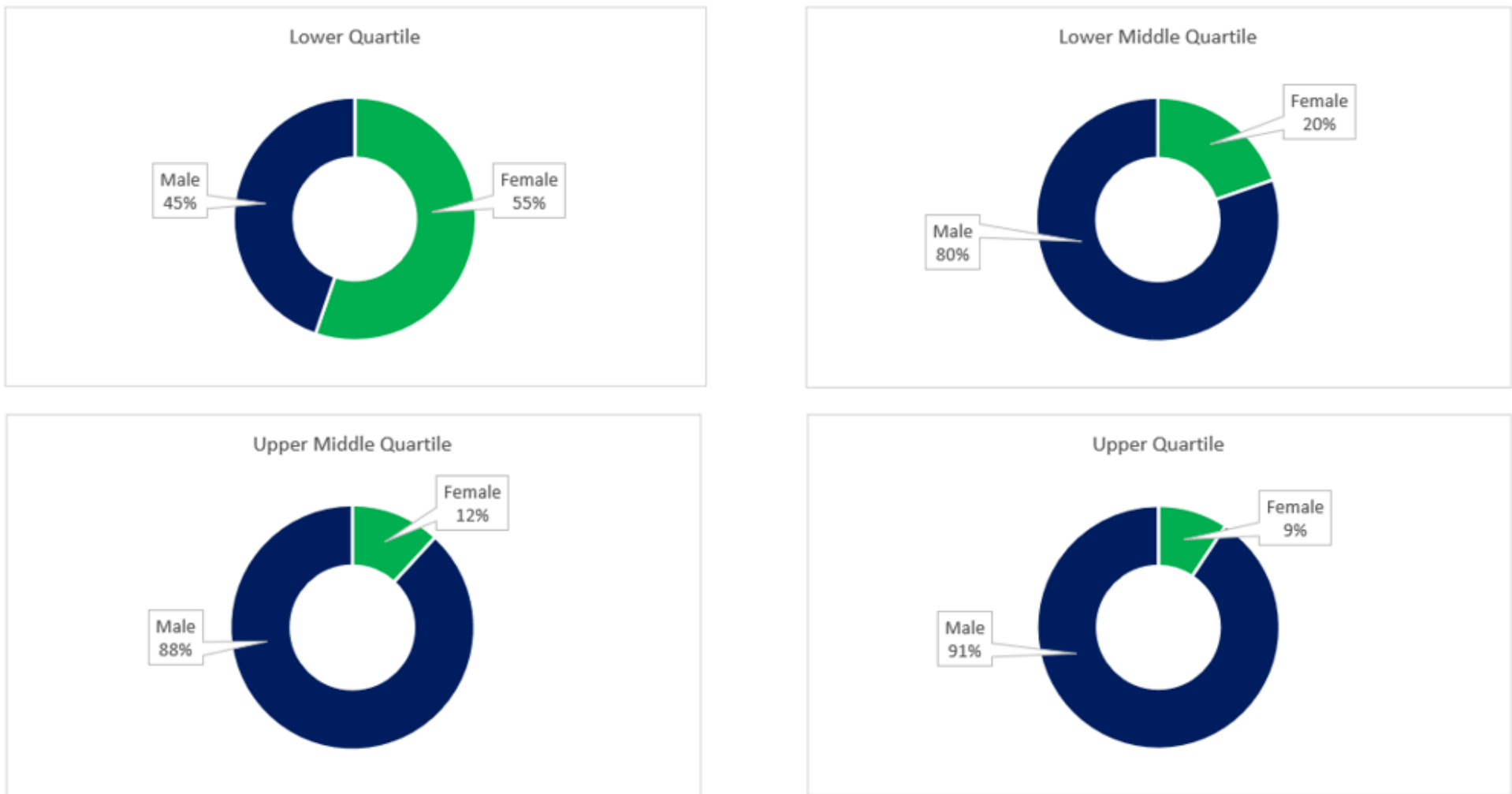


The number of female employees receiving a bonus increased by 27% from 72% in 2023 to 99% in 2024.

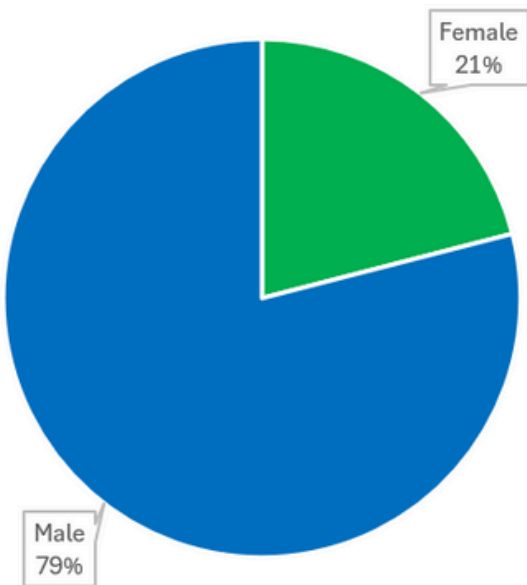


Quartile pay band distribution

This is calculated by ranking the hourly rate of all employees from the highest to the lowest paid, dividing this list into four equal parts and working out the percentage of males and females in each of the four parts. 2024 saw a rise in women in the upper middle and upper quartiles by 4 and 5% respectively.



Gender split male v female



Why is Power On gender pay gap higher than average?

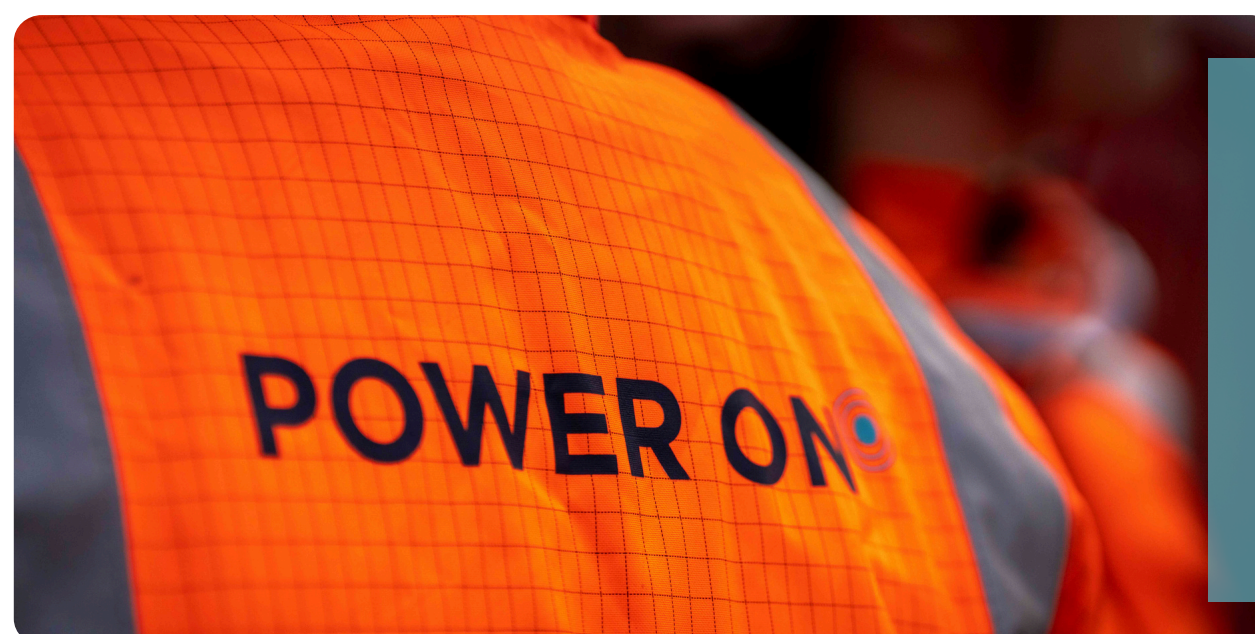
The business works across the construction, engineering and utilities sectors which are historically dominated by male employees. One of the big factors for the under representation of women in the utilities, engineering and construction sectors is that historically fewer women both in general and at a senior level have studied the STEM subjects (Science, Technology, Engineering and Maths) at school, college and university, meaning fewer women apply for roles in these sectors. They are also less likely to undertake technical posts.

Power On is a mixture of field-based and office-based employees. The majority of roles are technical within engineering disciplines. The field work does not lend itself to part time or flexible working arrangements therefore, a lot of the work does not lend itself to flexible working arrangements, which is traditionally more attractive to women.

Following an analysis of the data, the key reasons for our gender pay gap are:



The industry we work in, is historically dominated by male employees.



A number of roles in Power On are field based carried out by manual technical workers. Such roles are not traditionally attractive to females.



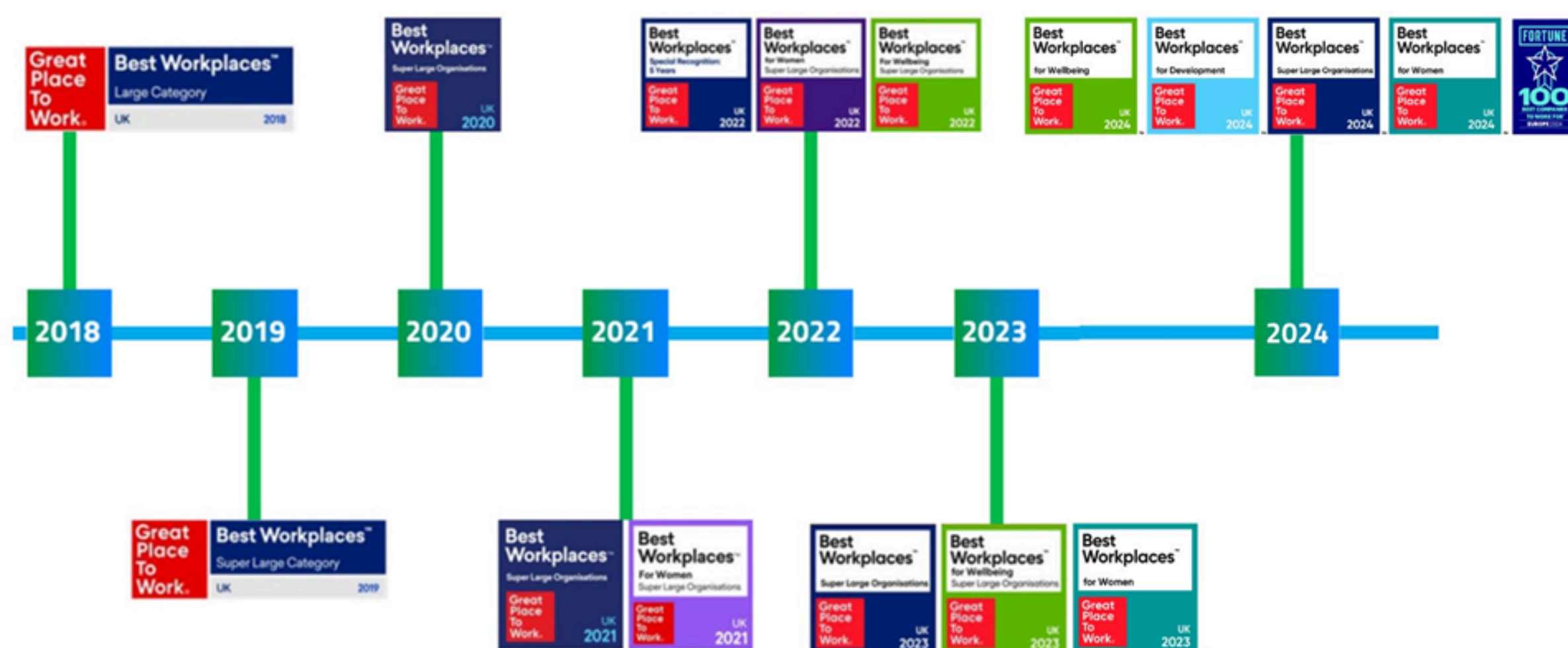
The field-based roles do not lend themselves to flexible working arrangements.

A low percentage of female employees are working flexibly in part time and support and administration roles.

How are we addressing the gap?

We are committed to providing a diverse and inclusive workforce, and to ensure all our employees and job applicants feel respected, safe and have the confidence to be themselves at work. We are committed to reducing our gender pay gap and ensuring we attract and recruit people from every part of our community and support our employees to achieve their full potential and feel valued and included, regardless of their gender, age, race, disability, sexuality or social background.

We are making progress, but there is more to be done. Our commitment to reducing the gender pay gap is reinforced through this commitment and by continuous improvement of our working practices and policies by listening to the voice of our colleagues. We have ranked for seven consecutive years for the UK's Best Workplaces™. We have ranked in the UK's Best Workplaces™ for Women for four years running and for three years; we have ranked in the UK's Best Workplaces for Wellbeing™.



We are mindful of the need to actively support and encourage women into management, engineering and technical roles within the company and this remains a key issue which we are tackling.

Power On have initiated a continuous development approach to our recruitment process in order to identify how we can maximise diverse attraction, application and appointment to our roles and specifically to ensure our adverts appeal to any gender. We are working towards an equitable gender split on applications for all roles. We will also train our teams and managers with recruitment best practice. We aim to select the best candidate for our roles, ensuring an inclusive and equal process is followed.

We ensure that our job adverts use gender neutral language to avoid word choices, which may be interpreted as biased, discriminatory or demeaning by implying that one sex or social gender is the norm.

We continue to work in the communities in which we operate to encourage females to choose a career within our industry. We have a STEM (Science, Maths, Engineering and Maths) Ambassador Programme which builds relationships with local educational institutions to further encourage and promote the opportunities that are available for females to pursue a career in a STEM related subject and challenge stereotypes. We have had a work experience programme in place for 3 years which aims to encourage young people to gain experience within the engineering industry. We aim to recruit an equitable split of genders into the programme.

We run a Graduate Scheme across key areas of the business and our goal is to reach an equitable gender split. This year, 38.5% of the graduate roles went to women, demonstrating a 3% increase on last year. We are particularly delighted that 75% of the Engineering Graduate roles went to women, a significant increase from 35% in 2023. We continue to promote this programme and aim to attract a higher number of female graduates to apply for our scheme each year.

We continue to operate a hybrid working from home policy for certain roles in the business. This is to encourage a better work life balance for our employees. Additionally, we continue to review our flexible working policy; rigorously testing the boundaries of flexibility, including offering part time/ job share / hybrid working opportunities to increase the talent pool across the company and understanding that flexibility in work is a key attraction and retention tool for female employees.

Over 2024, we delivered our first ever EDI led Inclusion plan. The plan set out key priorities throughout the EDI arena, with women at the very forefront. The primary objective relating to women is to reduce our overall gender pay gap, with bespoke targets aimed at understanding and addressing what barriers women could face when joining the business, and what barriers could stop women from progressing and developing in their careers. To support with this work stream, we introduced another first for our organisation with the launch of Employee Networks, known as the Women's Collective. This Collective provides a supportive space for women to connect, share experiences and advocate for opportunities that enable them to reach their full potential.

We have also significantly enhanced our maternity benefits, ensuring that we are in a competitive position to attract female employees. By improving maternity pay, this reduces the "motherhood penalty" where their earnings and career progression could be negatively impacted after having children and also promotes more equitable sharing of childcare responsibilities.

We have a specific first line management training programme to equip employees with the necessary skills to apply for more senior roles and therefore encourage female employees to apply for management level positions. This training course provides specific unconscious bias coaching, in both the recruitment and selection module and the performance management module, which also includes fair treatment and equal opportunities.

Our Leadership and Management Programme for middle managers, senior managers and directors ensures that we maintain a consistent approach to managing people and equipping managers with the skills and competencies they need to lead their teams. This provides equality, diversity and inclusion training and ensures that we are giving the same message of our commitment to be an inclusive employer to all our leadership team.

To improve flexibility and enable more people with childcare or other responsibilities to apply for our roles, we continue to offer a job share option to the recruitment process through our recruitment system so that managers can approve more positions to be eligible for job shares.

To ensure that we are supporting women through key life stages in the workplace and support our retention of women, we have continued to roll out a number of menopause workshops and cafes in 2024 to bring the myths and facts about menopause to the forefront and to give people the tools they need to cope with the changes it can bring about in themselves and those around them.

Another first for us in 2024 was our Learning at Work week. We are so proud of the number and variety of sessions that we delivered which will actively underpin our work towards supporting and developing our women.

Having a passionate, happy and diverse workforce is central to our continued success as a business. We will continue to ensure we deliver on our commitment to creating a more inclusive workplace that attracts and develops its employees and ensures they can succeed, regardless of their gender or background.



I confirm that this statement is true to the best of my knowledge and belief.

Sue Piper
Head of HR